Navi Mumbai International Airport Stakeholders Consultation Meeting for First Control Period (FY26-FY30)

2nd April 2026

Agenda

Welcome & Introduction

1	Adani Airports - Introduction
2	Navi Mumbai Airport – Journey So Far and Key Updates
3	Aero Tariff Rate Card

Adani Airports – Introduction

Adani Airports – Your Gateway to Goodness

India's largest Airport Operator

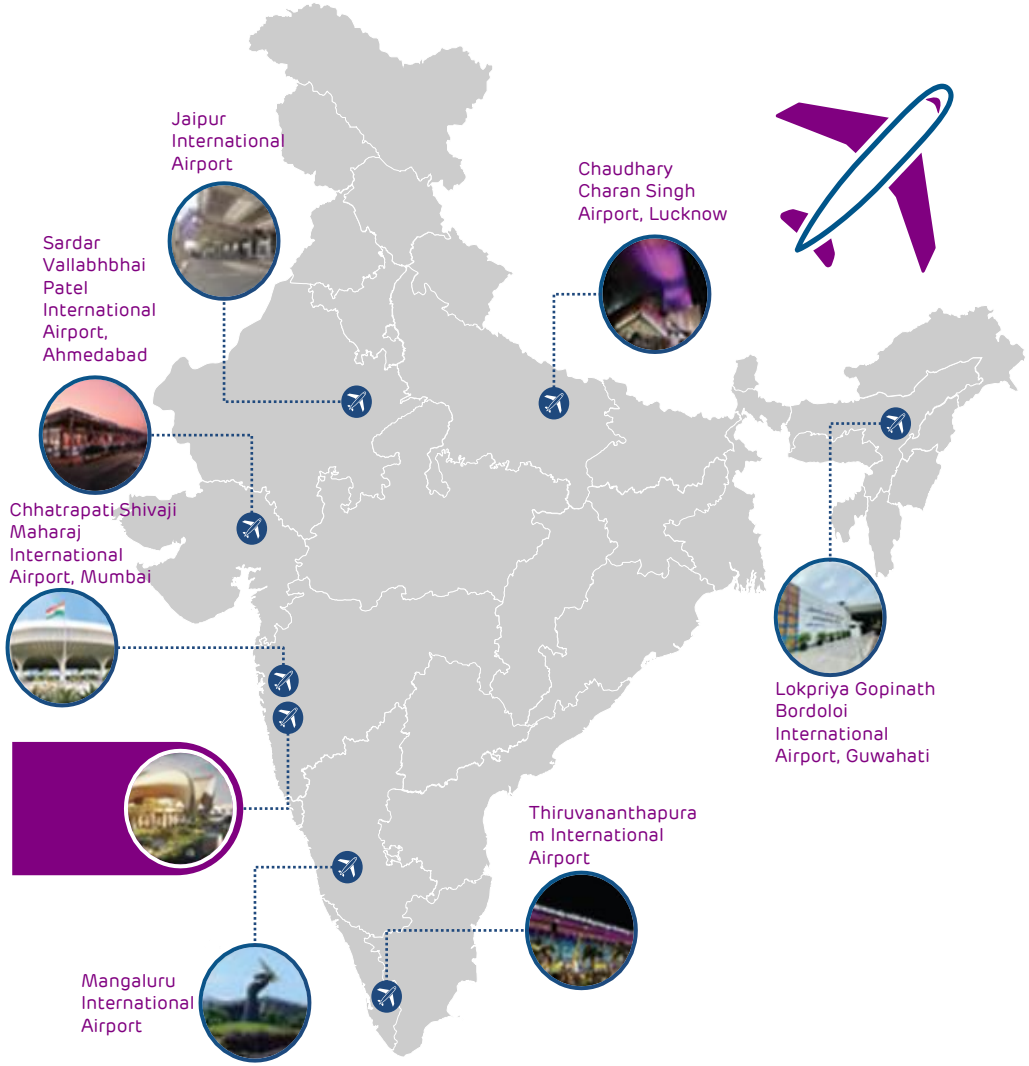
- Adani Airports is India's one of the largest private airport operators with eight airports
- Market share of c. 23% in passengers and c. 33% in air cargo
- Greenfield **Navi Mumbai International Airport (NMIA) commenced its operations from 25th Dec 2025**.
- Commissioned **new integrated airport terminal building at Guwahati Airport** on 22nd Feb 2026

FY25 Passengers handled

94 Mn

71.9 Mn – Domestic

22.5 Mn – International



Adani Group Vision

To be a world class leader in businesses that enrich lives and contribute to nations in building infrastructure through sustainable value creation.

Adani Airports Purpose

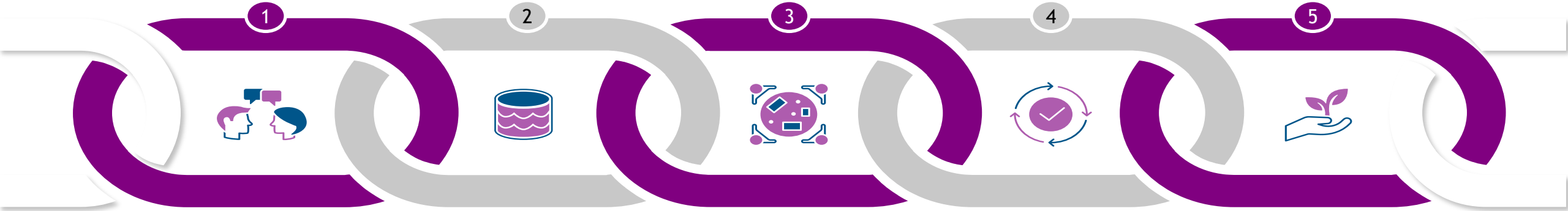
We will be the most admired trendsetting Airport enterprise creating lifestyle destinations for communities to experience the world, while delivering sustainable value for stakeholders

Our Aspiration

- Nation Building – Being India Proud with Cultural Connect
- Customer Centricity
- Airport 4.0 – Technology & Innovation for the Good
- Commitment to Environment and Sustainability Goals

Note: Map is for representation purpose only, not true to scale

Adani Airports Strategic Initiatives



Customer Service

Customer centric initiative for Convenience

Leverage on digital tools and technology for enhancing experience

Building Capacity

We design our airports to service peak of peak load

Accordingly, we plan our phase-wise CAPEX and eliminate non-compliances

Stakeholder Partnering

We effectively leverage relationships and partnerships

Safety & Security

Our focus is to continually improve our safety and security standards

Sustainability

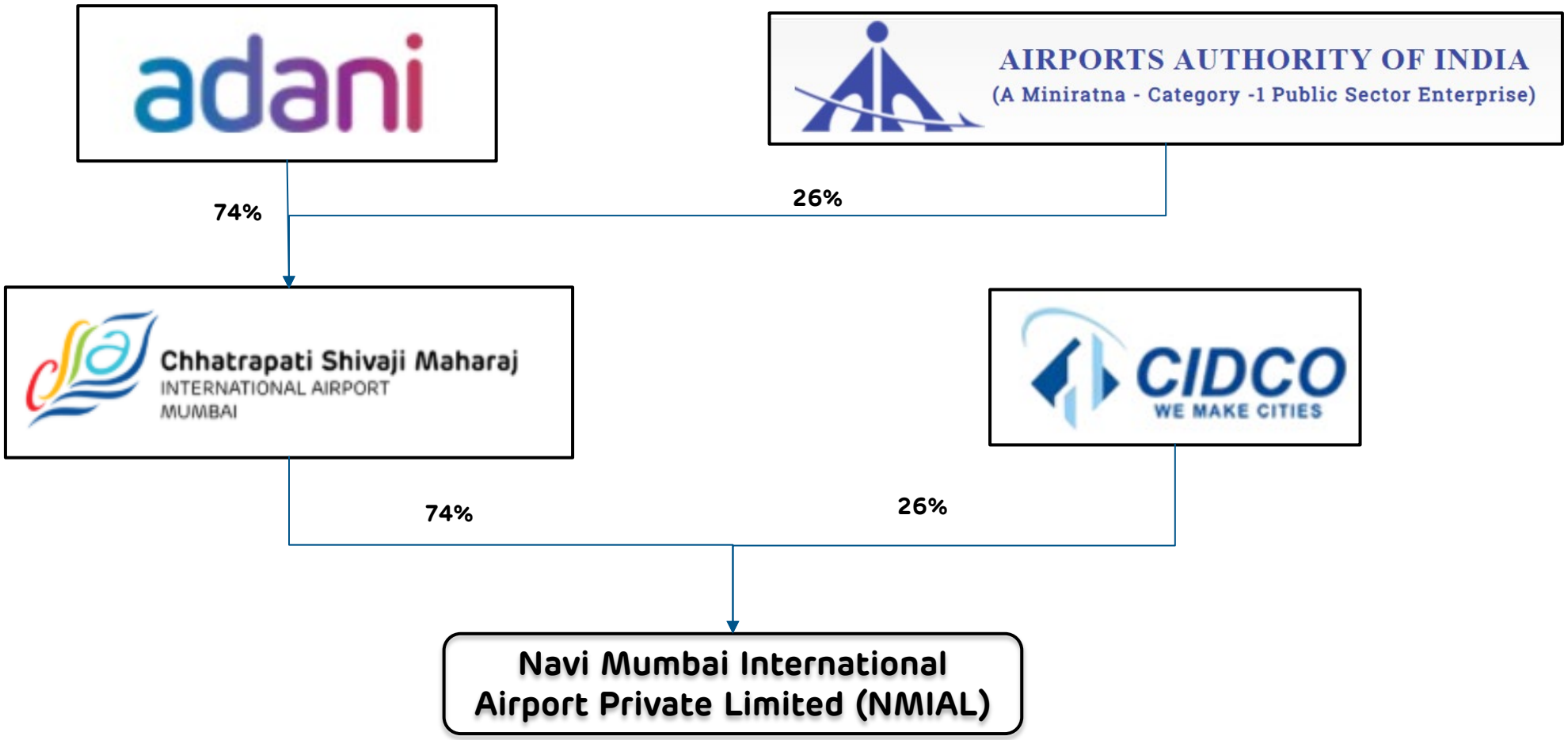
We drive sustainability initiatives as a core principle than a mere enabler.

Our goal is to become operational net zero by 2029

NMIA Journey Overview

NMIA – Master Plan and Phase I & II Specifics

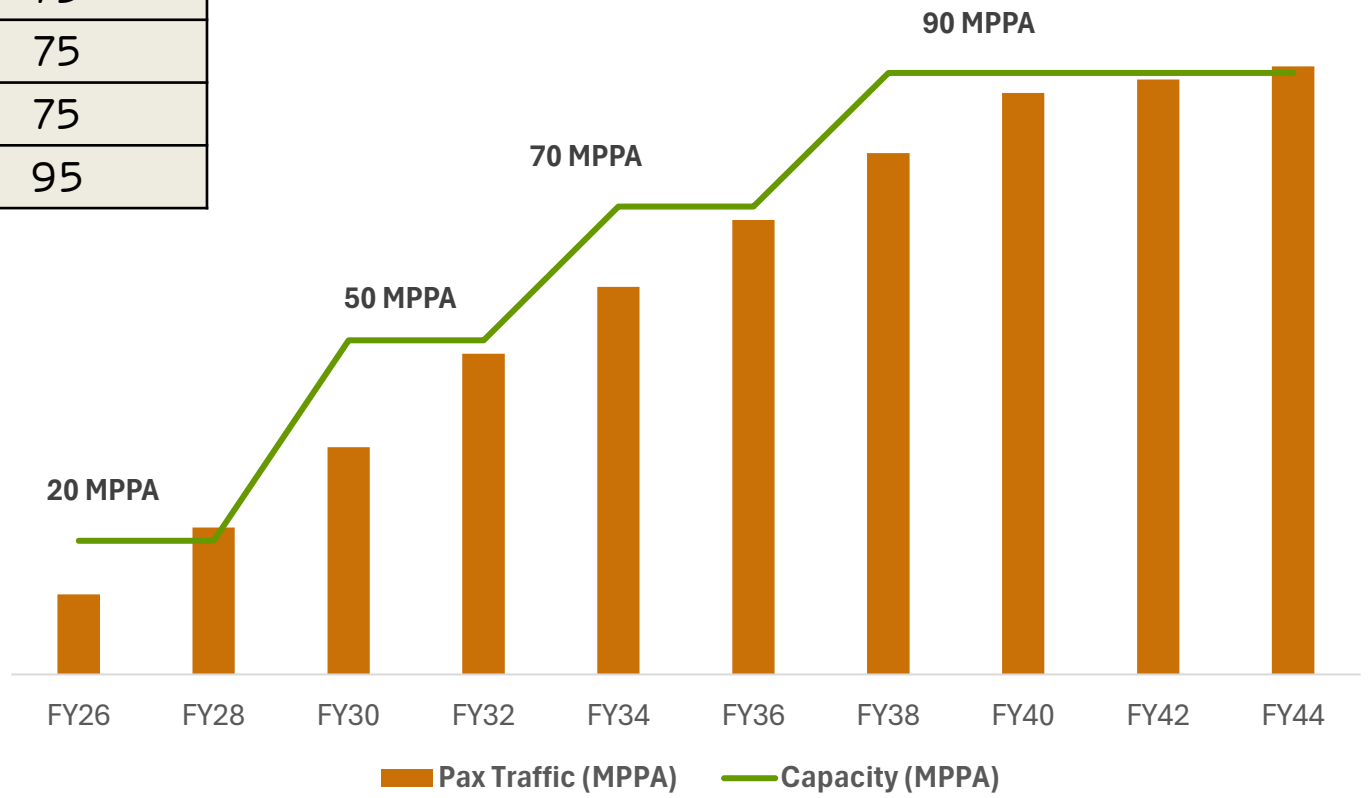
NMIAL - Shareholding Structure



Demand vs Supply – MMR; and NMIA Phasing

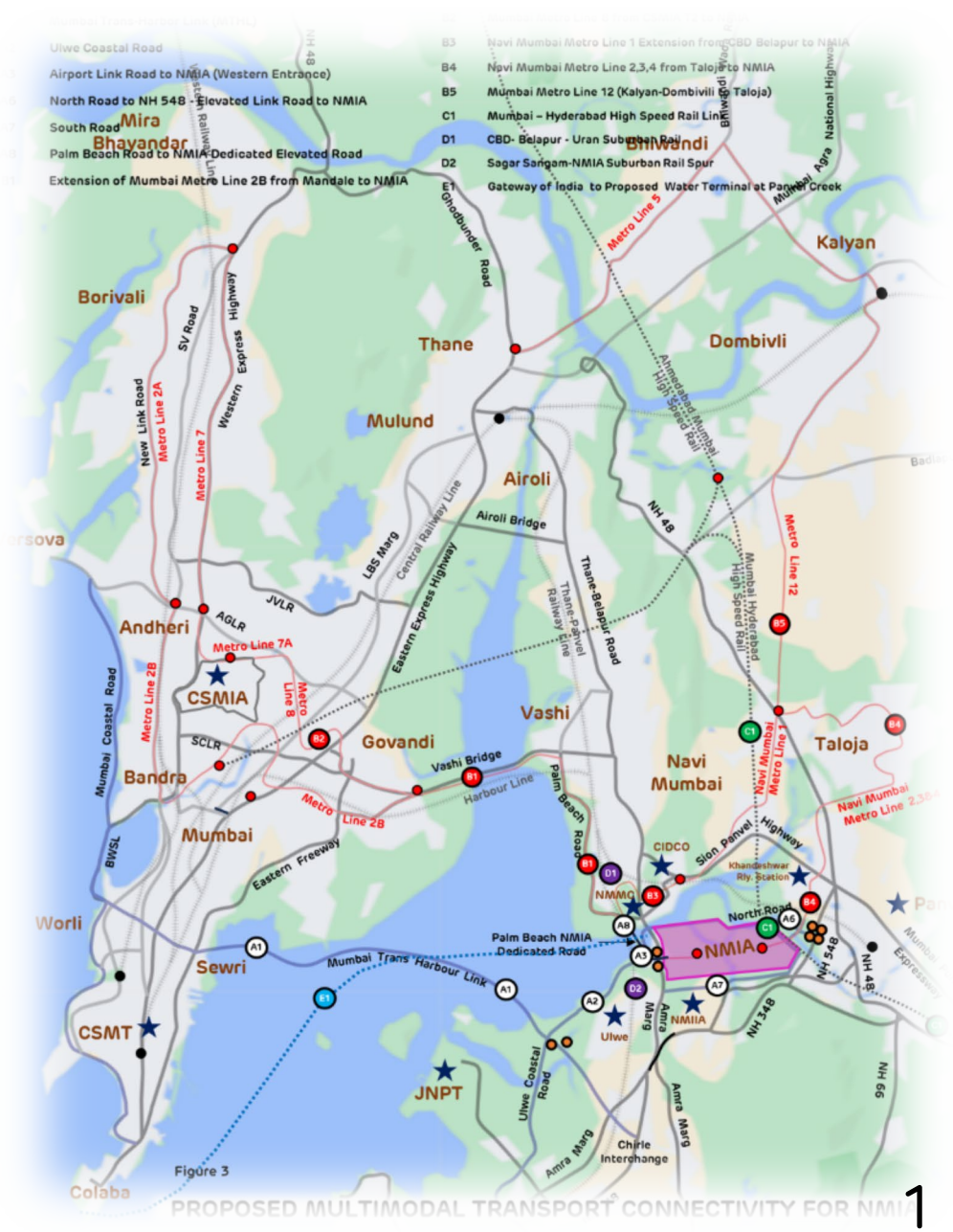
Pax in Million

	Demand	Supply		
	MMR	MIAL	NMIAL	Total
	A	B	C	D = B + C
FY-26	74.9	55		
FY-27	81	55	20	75
FY-28	86.9	55	20	75
FY-29	92.7	55	20	75
FY-30	98.3	45	50	95



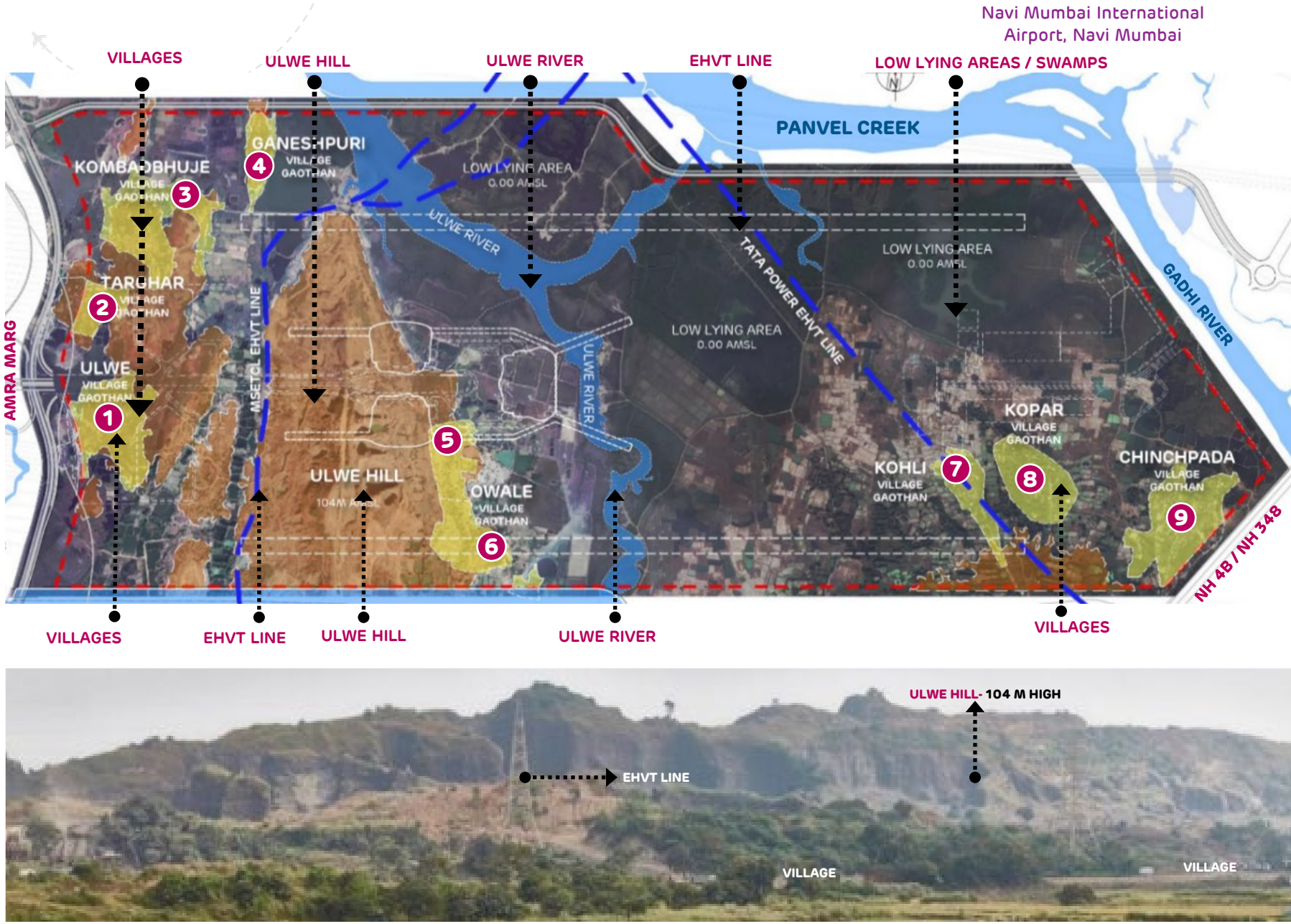
NMIA : Location

- Located in center of Mumbai Metropolitan Region ;35 km from CSMIA & 25 km from South Mumbai
- Passenger catchment includes South Mumbai, Central, Eastern & part of Western suburbs of Mumbai, Navi Mumbai, Thane, NAINA, Panvel, Kalyan-Dombivili, and Pune.
- Comprehensive Multi-Modal Airport Connectivity Plan :
  - Expressways
  - Highways
  - Metro Rail
  - Suburban Rail
  - Water Transport
  - High-Speed Rail



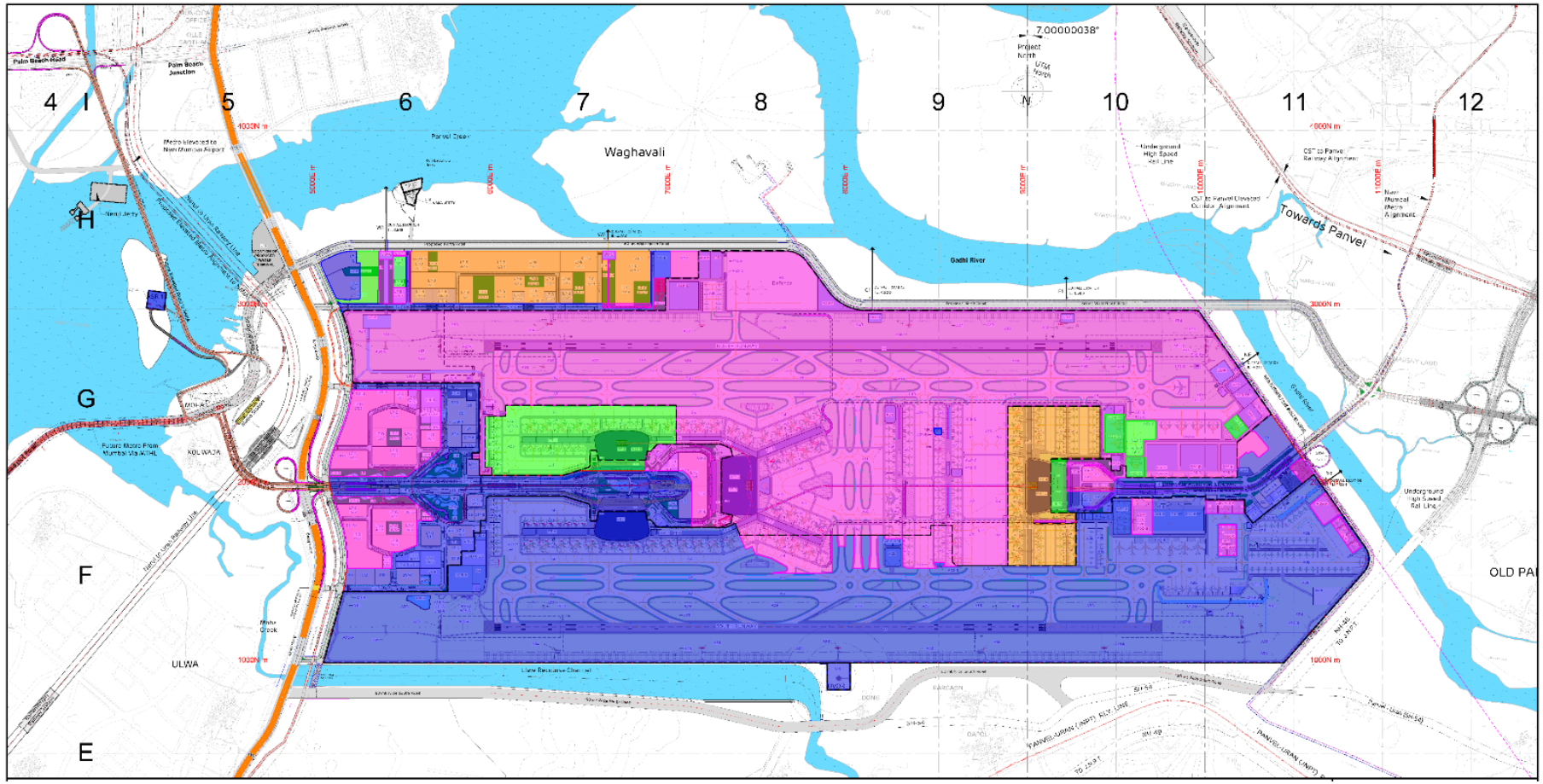
NMIA : Site

- NMIA site of 1,160 hectares (2866 acres)
- NMIA site was characterized by varied natural topography
- NMIA Site had multiple challenges :
  - Low-lying Areas with Marine Clay deposits
  - Ulwe Hill With Elevation of 104m
  - Ulwe River flowing through the Site
  - Two EHVT Lines passing through the Site
  - Nine Gaothans located within Airport Site
- Pre-Development Works were initiated by CIDCO , inclusive of :
  - Cutting of Hills up to 8m AMSL, & filling of site to 5.5m AMSL
  - Ground Improvement Works
  - Construction of Sea Wall /Retaining Wall
  - Shifting /Relocation of existing Utilities
  - Construction of Diversion Channel for Ulwe River (Ulwe Recourse Channel / URC)
  - Re-routing of EHVT Lines
- Southern half of airport site was chosen for Phase I & II, owing to limited filling / possibility of settlement of rock-fill.



NMIA Site Conditions: Site Plan & View, 2017.

NMIA Master Plan & Phasing



	Phase I & II
	Phase III
	Phase IV
	Phase V

Proposed NMIA Master Plan (Final Phase)

Phase I & II - Airside and Terminal Building Details

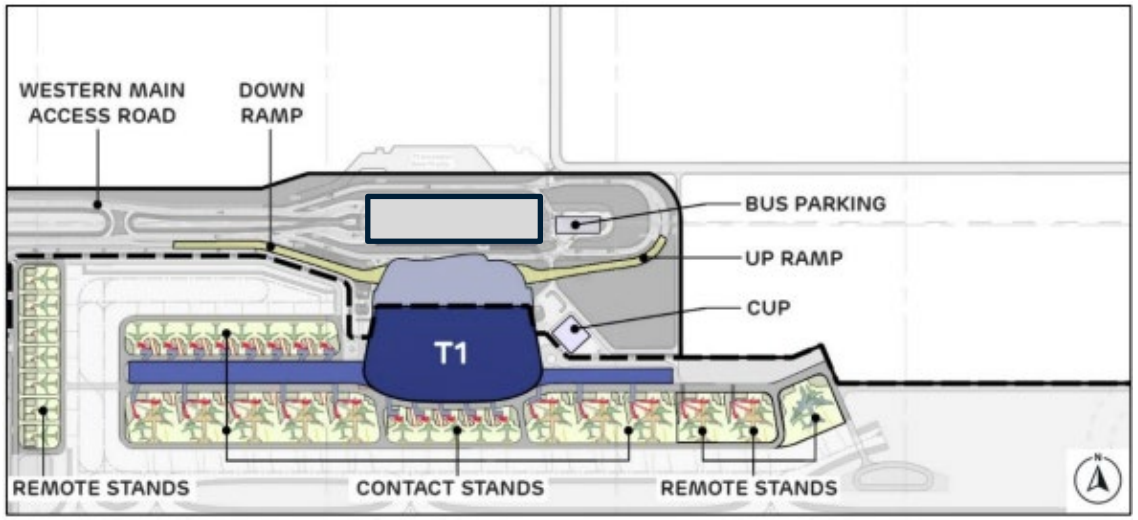
Sr. No.	Particulars	Phase I & II
1	Runway orientation and length	Southern Runway- 08R-26L 3,700.00 m long and 45.00 m wide
2	Apron	Commercial - Total 42 Code C equivalent stands (29 contact, 13 remote)
		Cargo Apron 7 wide body stands
		GA Apron 17 Code B and 50 Code C stands have been planned. Additionally, one Code C common Runup bay facility is proposed on this Apron.
3	Passenger Terminal	Terminal-1 of 2,31,393 sqm
4	Designated Passenger Handling Capacity (MPPA)	20 MPPA (PHP – 6,745)
5	Cargo (MT)	500,000
6	Fuel Farm (KL)	24,200

NMIA : Terminal Development - As per IATA Service Level – C

NMIA has proposed four Terminals in its final phase of 90 MPPA, to be developed in phases.

Terminal-1 includes 3 major components:

- **Head House** -provides centralized processing of departing passengers, both for domestic & international passengers.
- **West Pier-** a double-sided pier designed for Domestic Arrivals and Departures.
- **East Pier-** a single sided pier designed for International Arrivals and Departures.



Overall Terminal-1 Development

Peak Hour Passenger Numbers of Terminal-1

S. No	Traffic (Peak Hour Passenger)	20 MPPA
1	Domestic Departure PHP	2566
2	Domestic Arrival PHP	2436
3	International Departure PHP	962
4	International Arrival PHP	781
5	Total PHP (including Arrival and Departure)	6745

Total Area of Terminal-1 is 2.31,393 sqm spread over 05 levels

Basement, L0/Arrivals, L1/Arrivals & BHS Mezzanine, L2/ Departures, L3/Departure Mezzanine

Total Numbers of Major Processing Facilities

S. No	Facilities	Units	20 MPPA
1	Total Check-in desks	nos.	88
2	Departure Emigration Control Points	nos.	26
3	Total Number of Contact Gates	nos.	29
4	Total Number of Bus Gates	nos.	10
5	Number of Arrival Bus Gates	nos.	2
6	Arrival Immigration Control Points	nos.	40
7	Domestic Reclaim Belts	nos.	4
8	International Reclaim Belts	nos.	3
9	Swing Condition Reclaim Belts	nos.	2
10	Customs X-Ray inspection counters	nos.	5

NMIA : Terminal Development, Phase – I & II

NMIA : Cargo Development – Phase I & II

S. N	PHASING	Phase I&II
	NMIA AIR CARGO CAPACITY (MMTPA)	**0.50**
1	Terminal Building Construction Area (m2)	**42,306.14**
2	Terminal Building Footprint Area (m2)	34,193.24
3	**Site Area** (Excluding apron, Taxi Lane / airside, including Landside area) (m2)	**63,426.64**
4	Freighter Stands (nos.)	7
5	Apron & Taxi Lane Area (m2)	1,12,701.10
Total Cargo Complex Area (3 + 5) m2		**1,76,127.74**

The key facilities at Integrated Air Cargo Terminal in Phase 1&2 include:

- Cargo Apron with Dedicated Freighter Stands
- Integrated Air Cargo Terminal (IACT) Building
- Facilitation Centre Block Building
- Entrance Gate Block Building
- Service Block Building
- Utility Block Building
- Entrance & Exit Gate
- Security Cabin (9 No's)
- Utilities, Drainage & Infrastructure
- Internal Roads & Parking
- Truck Docks
- Material Handling System and Equipment (MHS)

PHASE I & II (0.5 MT) : Cargo Development Projects

View of Integrated Air Cargo Terminal– Phase I & II

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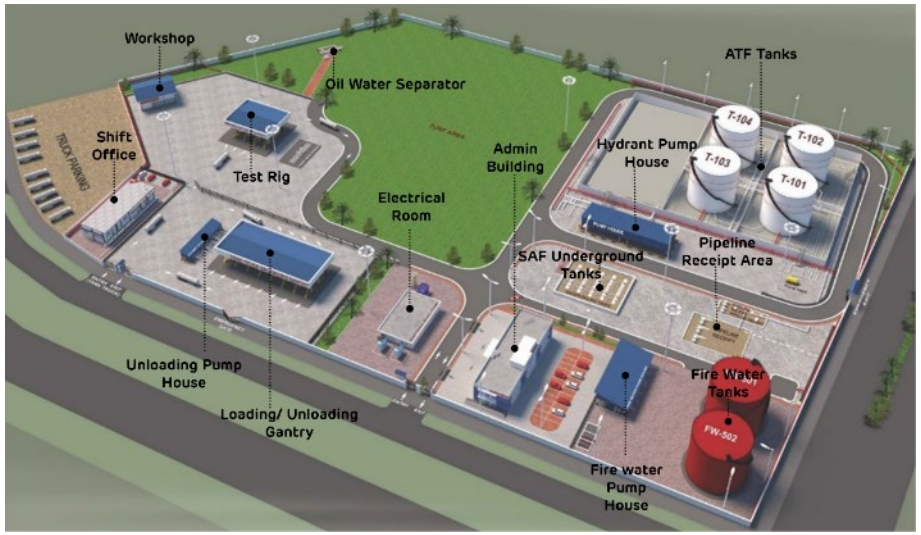
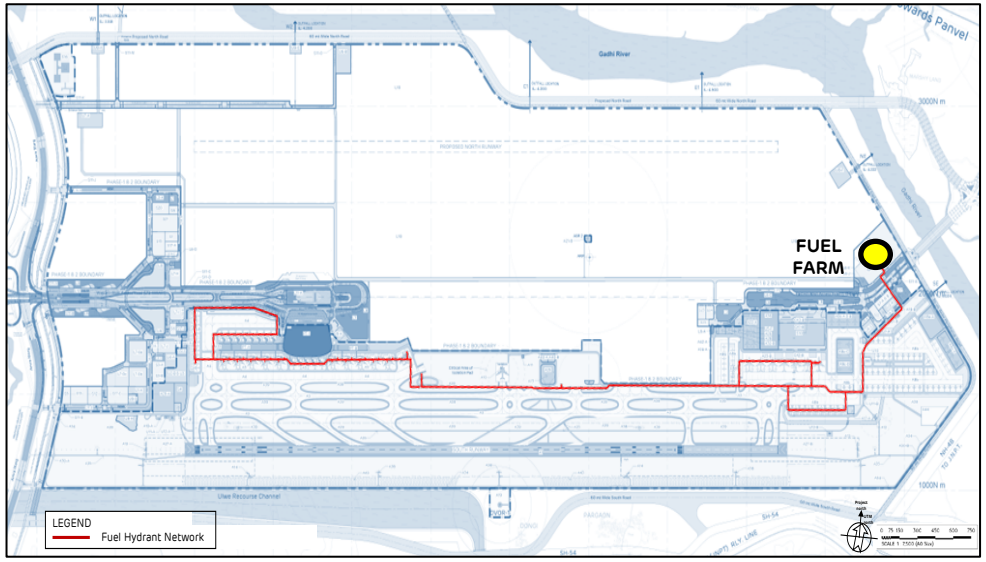
Fuel Farm & Hydrant System



NMIA Fuel Farm : Phase I & II

Tank No.	Size in Mts	Product	Capacity	Purpose of Tank
T-101	20 X 20	ATF	6000 KL	ATF Receipt by Pipeline
T-102	20 X 20	ATF	6000 KL	ATF Receipt via Tank Truck
T-103	20 X 20	ATF	6000 KL	Fuel Delivery
T-104	20 X 20	ATF	6000 KL	Receipt by Tank Truck or Pipeline & under settling process
T-204	3 X13	SAF	100 KL	SAF Storage
T-205	3 X13	SAF	100 KL	SAF Storage
FW-501	18 x20	FIRE WATER	5000 KL	Fire Water Storage
FW-502	18 x20	FIRE WATER	5000 KL	Fire Water Storage

- Fuel Farm with ATF storage of 24000 KL is planned in Phase 1&2, on site area of 59,113 sqm in eastern part of NMIA.
- 03 dedicated ATF pipelines to NMIA are planned. 1dt dedicated ATF pipeline from JNPT to NMIA is currently being laid.
- Underground Fuel Hydrant System is planned to serve all aircraft stands (contact & remote)
- Sustainable Aviation Fuel (SAF) storage facility is also planned.
- Planning & design of NMIA Fuel Farm and Hydrant System has been approved by PESO.



NMIA Fuel Hydrant Layout : Phase I & II
14.19 km long

Airport Inauguration Photo

Airport Operations Commencement Photo

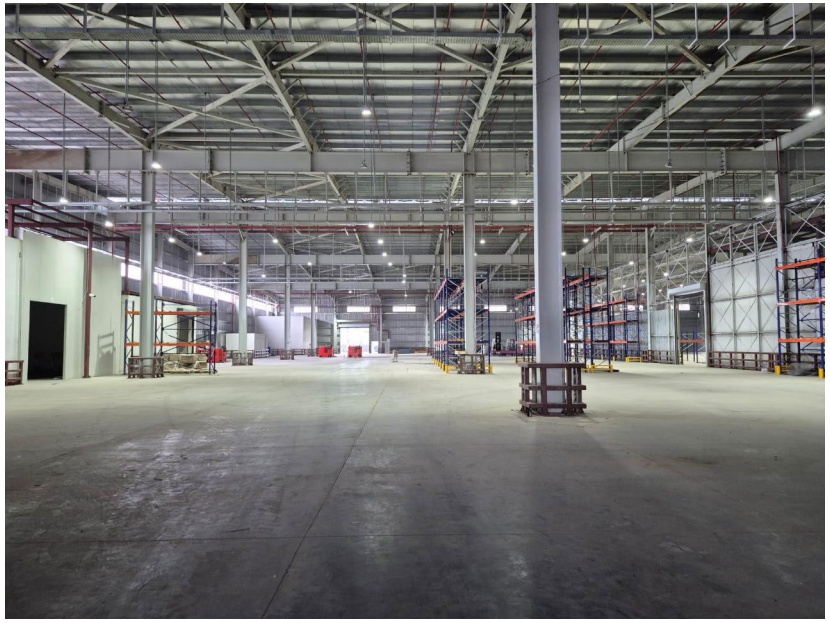
Terminal Building Photos

Terminal Building Photos

Terminal Building Photos

Terminal Building Photos

Cargo Terminal Photos



Fuel Farm Photos

Airside Operations Vehicles

ARFF team


AMBULANCE
Navi Mumbai International Airport
AERODROME AMBULANCE SERVICE
FORCE
MH46CU5614


AERODROME RESCUE


Navi Mumbai
International Airport
FT2
AERODROME RESCUE AND FIRE FIGHTING

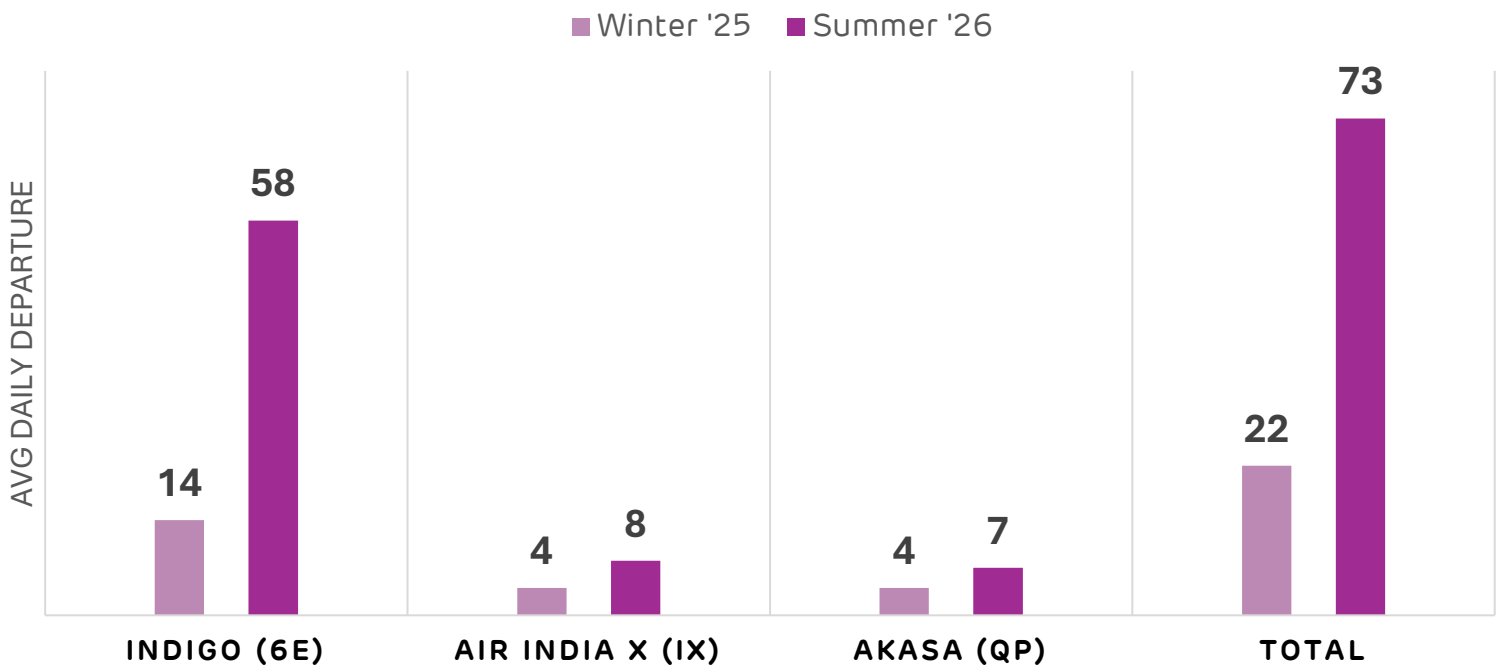
Air Navigation Services

NMIA Winter 2025 → Summer 2026 Transition

AVERAGE DAILY DEPARTURES — BY AIRLINE

Winter '25 vs Summer '26

+51 Departures **~3.5 Times**



DESTINATIONS SUMMARY

14
Winter '25 Destinations

46
Summer '26 Destinations

+32
New Destinations
Added in Summer '26

+33
IndiGo

+1
Air India Express

+2
Akasa

NMIA - Airport 4.0 – Tech Initiatives

Navi Mumbai International Airport, Navi Mumbai

Digital Twin

Workflow Automation

NMIA Dashboard

Predictive Modeling and Optimization

Collaborative Ecosystem

NMIA Airport 4.0 Road Map

Re-evaluating traditional approaches to technology deployment and embracing the concept of ecosystem-level digital transformation.

Passenger Flow

Augmented Reality based Navigation

DigiYatra Integration till Boarding Gate

AI-ML enabled Security Surveillance System

Video Analytics based Queue Management

Automated Border Controls – Fast Track Trusted Traveler Program

Smart Washrooms, Digital Interactive Maps

Smart Parking- Real Time Parking Space

Baggage Flow

Aircraft Flow

AOCC AIRPLAN + FlightAware + SMGCS

Aircraft Turnaround Monitoring

- *ETA Prediction*
- *Runway Occupancy Time*
- *Aerodrome Safety*
- *ACDM Milestones*
- *Optimize Aircraft Turnaround*
- *Data Analytics*

Aircraft Turnaround Monitoring System

Green Initiatives Planned

- Solar Power Generation
- Sustainable ATF
- Electric Vehicles
- Top Soil Conservation
- Rainwater Harvesting

Recent Awards & Accolades

For excellence in PTB structural steel works

Indian Steel Construction Association

SMART LIFT & MOBILITY AWARDS 2026

For excellence in vertical transportation and mobility infrastructure

For meeting national accessibility standards

Safe 135 Million Man Hours in Airport Construction

Tree Plantation by NMIAL in Jite Village

35 hectares area

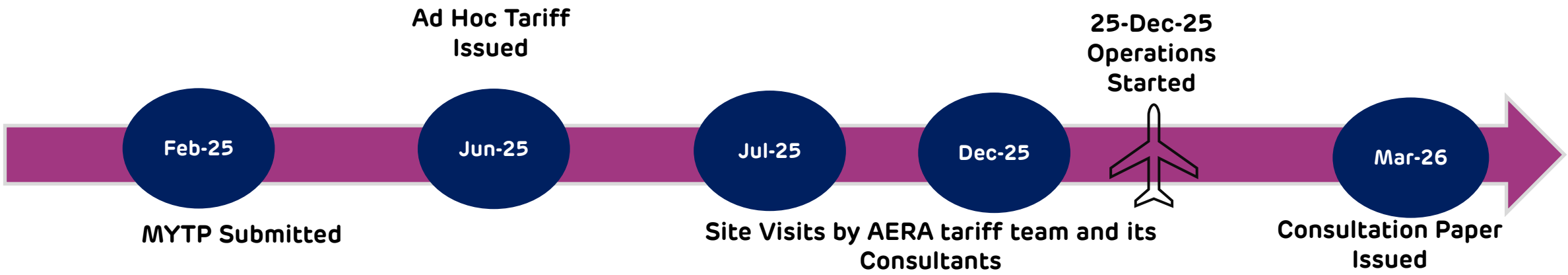
over 37,000 tree saplings

from 18 different species

CSR Activities – School Bags & Learning Kits, Health Camps

NMIA – Regulatory

NMIA - Tariff Determination Journey So Far



Extensive Due Diligence by AERA and its Consultants, EPIL & CRISIL

NMIA – Project Cost for Phase I & II

Sl	Particulars	Submission (Rs Cr) Approx.
1	Pre-Development Works Cost by CIDCO	3,800
2	Hard Cost by NMIAL - Airport	10,000
3	Hard Cost by NMIAL - Cargo and Fuel Farm	920
4	Consultancies, Pre-Operative Expenses, Payments as per Concession Agreement (excluding Revenue Share), Upfront Financing Cost, etc.	3,200
	Project Cost*	**17,920**

**Above cost is exclusive of IDC / Financing Allowance and Claims from Contractor*

Proposed VTP

International Routes – Applicable Landing Charges as a Proportion of Rack Rates (RR) – FY27 to FY30

Proposed	New Route in MMR Region	Additional Frequency from NMI	Shift from BOM to NMI
Pax Short Haul <= 5,000 km	Year 1 – 0 X RR (100% Discount) Year 2 – 0.5 X RR (50% Discount)	Year 1 – 0.5 X RR (50% Discount)	RR (No Discount)
Pax Long Haul > 5,000 km	Year 1 – 0 X RR (100% Discount) Year 2 – 0.5 X RR (50% Discount) Year 3 – 0.75 X RR (25% Discount)	Year 1 – 0.25 X RR (75% Discount)	Year 1 – 0.5 X RR (50% Discount) Year 2 – 0.75 X RR (25% Discount)
International Freighters	Year 1 – 0.1 X RR (90% Discount) Year 2 – 0.5 X RR (50% Discount)		

Proposed Rate Card

	Units	FY26	FY27	FY28	FY29	FY30
Tariff Rates		**Ad-Hoc**				
Landing Charges						
Domestic	Rs per MTOW	1,400	1,400	1,676	1,844	2,028
International	Rs per MTOW	1,850	1,850	2,215	2,437	2,680
UDF Charges						
Domestic						
Departing	Rs per Pax	620	620	742	817	898
Arriving	Rs per Pax	270	270	323	356	391
International						
Departing	Rs per Pax	1,225	1,225	1,467	1,613	1,775
Arriving	Rs per Pax	525	525	629	691	761
Parking Charges	Rs per MTOW per Hour	19	19	23	25	25
Beyond 4 hours	Rs per MTOW per Hour	23	23	28	30	30
Fuel Infrastructure Charges	Rs per KL	2,000	2,000	2,395	2,634	2,634
Cargo Charges						
Domestic	Rs per MT	5,500	5,500	6,585	7,244	7,244
International	Rs per MT	14,500	14,500	17,361	19,097	19,097

In addition to above, there are other Aero Charges including X-Ray Charges, Aerobridge Charges, BME Charges and CUTE Charges. These are part of the detailed Proposed Rate Card published by AERA on its website.

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Thank You