

Ref: AOC/2025/AERA/CP-1001

3rd March 2025

To,

Director (P&S, Tariff)

Airports Economic Regulatory Authority of India (AERA)

Udaan Bhawan, 3rd Floor, D Block, Rajiv Gandhi Bhawan
Safdarjung Airport
New Delhi – 110 003

Subject Referred: Airline Operators Committee Delhi's Response to AERA Consultation Paper No 07/2024-25 in the matter of determination of Aeronautical Tariff for Indira Gandhi International Airport, Delhi for the Fourth Control Period

Dear Sir,

Greetings from Airline Operators Committee at DEL Airport (Referred as AOC, herein)

Firstly, AOC would like to thank AERA for reiterating and in ensuring a fair consultative process undertaken by Delhi Int'l Airport (P) Ltd on the 6th of January 2025 at New Udaan Bhawan. We also thank AERA for bringing out an elaborate and diligently examined Consultation paper for the subject reference to the extent possible.

Thus far, AOC has observed a silent but gradual reflection of prejudicial approach from DIAL in selectively encouraging widespread publicity in mainstream media and sort of scaremongering of the impending hike in the Airport User Charges which could have been curtailed and the 'Scattergun approach' could have been best avoided until the finality of the due consultative exercise.

Above said, AOC would like Hon'ble AERA to consider the below comments for a thorough review and record.

1. AOC rhymes totally with clause 1.8.5, the fact that AERA has decided to continue MYTP exercise for the 4th Control Period, maintaining consistency with its order for Third Control Period while bearing in mind the finality of the matter which is sub-judice and currently under proceedings with Hon'ble SC. This will be an invaluable safeguard for the User against any inconsistent over recovery and AERA's inability to be able to Claw Back or rationally True Up due the OMDA/SSA Clause of a minimum applicability of 10% over BAC, in the MYT determination of the 5th Control Period. The option of True up of the projections done now versus the actual revenue realized is now a well-established principle. As against the SSA Safeguard provision available to DIAL, unfortunately same is not available to the Users.
2. AOC is of the same opinion cited in Clause 3.3.3 & 4.6.100, that Corporate Social Responsibility (CSR) expenses (Although not in line with Hon'ble TDSAT's order date 21st Jul 2023, challenged by AERA, and currently Sub-Judice in Hon'ble SC and pending decision) should not be considered as an expense while determining the Target Revenue for the 4th Control Period. Furthermore, the expectation of DIAL towards this expense to be recovered from users negates the very sanctity and obligation on the corporate for spending a fixed percentile of its profits on CSR.
3. AOC submits that Clause 4.4.42 needs to be diligently examined by AERA whether the Packages 2 & 4 of the Phase 3A expansion and the expense incurred/proposed to be incurred has been derived as an efficient expense versus the benefits to users in terms of enhancement of Airport's efficiency. Referring to Enclosure 1, (AOC's response submitted to AERA during the Tariff determination exercise for the Third Control Period) that in absence of effective consultation for the expense so

- proposed on Phase 3A, the right assessment was missing, the cost of which shall eventually be passed on and recovered from the users and airlines.
4. Table 43 & 44 provides for the enhancement of the Terminal capacity versus area redeveloped. In T3, where a mere 0.005% of enhancement is Terminal area has been shown to have enhanced the terminal Capacity by almost 33% in Table 43. AOC requests Authority to diligently assess if it was a bad and inefficient design of T3 earlier, coupled with lack of consultation then, which necessitated this late approach and thus enhanced the capacity by 33%. The expense incurred in absence of a definitive consultation should not be passed on to the end users by way of enhanced user charges.
 5. Table 51 reflects a cost of 133 Cr incurred towards retaining a Project Monitoring Consultant Company while there has been another cost of 135 Cr added on account of Salary/Supervision by GMR Airport Developers Limited, which seems to be overlapping and doubling up the 'Other Expenses' for the same purpose and being considered as an expense while determining the MYTP for 4th Control Period.
 6. Clause 4.4.92 refers to the cost proposed by DIAL and considered by AERA as an expense for relocating the BSF Hanger (91.5 Cr) from the footprint of T1 Apron which should not be considered as a cost to be recovered from the users (Airlines and Passengers). This should be borne by BSF or by the state.
 7. Clause 4.4.102 relates to the delay in completion of Phase 3A thereby incurring an additional expense being claimed by DIAL and considered by AERA to the tune of 210 Cr. AOC finds it to be unjust as this was a force majeure event coupled with delay due to government clearances/Environmental Embargos as reflected in the delay details and should not be borne or passed on to users of the airport.
 8. Clause 4.4.113 similarly is an expense asked by DIAL and considered by AERA (358 Cr) as an escalation of the cost to be paid to the EPC Contractor for Phase 3A delay which, in line with above, should not be recovered from the users being a Force Majeure event.
 9. Therefore, AOC requests that Table 59 giving the costs of Phase 3A (Expense Incurred) being considered by the Authority needs to be revised in line with above submission.
 10. Clause 4.6.78 refers to DIAL's submissions of having incurred significantly higher Advertising and Aeronautical Advertising expense in FY24 citing flimsy grounds of G20 and Hajj etc. of which Hajj and Customer Engagement activities are routine and nothing exceptional was done by DIAL that year while trying to pass this expense for recovery from users. A very thin line demarcates the advertising or aeronautical expenses being claimed to be of any tangible benefit to the users. DIAL uses social media platforms, its Home webpages, Interactive feedback while Aeronautical information are published by Airports Authority of India using NOTAMs or AIP Supplements which are very cost effective and not reflective of the expense proposed by DIAL.
 11. Table 131 details the other Admin expenses incurred and being claimed by DIAL. AOC requests AERA to verify the credit notes provided by DIAL to the tune of 25.11 Cr to Airlines towards the claimed UDF/PSF collection Charges. On ground, these remain more in books than actually a payout in the form of credit note to the Airlines.
 12. Table 216 on expense considered by Authority on Expansion Capex for 4th Control Period. An expense of 1241 Cr for domestic Pier E at T3 which does not enhance any capacity for Domestic users (Ref Table 189) at T3 has to be referenced as an expense ($A1+A2+A4 = 49+112+1241 = 1402$ Cr) being done just to enhance Capacity for Int'l users by 10 MPPA over 5 years of the 4th CP (from 20 MPPA to 30 MPPA) with a projected increase of just 5 MPPA of Int'l Users over a period of 5 years from 2024-2029 (Refer Table 184).
 13. Similarly, the expense of 112 Cr proposed to be incurred on refurbishment of Terminal 2 in the 4th Control Period without any enhancement in either the Handling Capacity nor visibly moving

towards the Masterplan of Phase 4 which is being continuously passed on to the user should not be considered as an efficient cost. Kindly refer to Clause 6.3.69 and Table 204

14. Referring to Table 218 Row A19, AOC fully endorses Hon'ble Authority's view that such aesthetics' driven expenses are no way resulting in any tangible benefit for the users and appreciates that same principle be applied to the clauses and expenses listed further below.
15. Table 219, Row B6 referencing the expense considered by AERA towards AOCC Expansion (10Cr) seems to be unwanted since an Expense towards formation of APOC has already been considered by AERA and allowing overlapping expense for the same or similar purpose must be disallowed (Refer Row A 32 of Table 218).
16. Table 219, Row B9 reflecting an expense of 22Cr towards Asset Sustenance Capex is unwanted and does not reflect any tangible benefit for the users and must be disallowed.
17. Table 220, Row C7 citing an expense of 15Cr on Cost proposed to be considered by Authority for Finishes under General Capex towards Asset Sustenance Capex has to be rationalized and limited for rightful expense which reflects tangible benefit to the user.
18. Table 220, Row C9: Cost of 4.5 Cr towards Capacity Enhancement Capex for T2 should be covered under overall Capex proposed by Authority for T2 refurbishment and must be removed from here.
19. Table 220, Row C11: Capex approved of 4 Cr towards the expense for Landscape Design should be disallowed since it does not seem to reflect any tangible benefit for the users.

Further AOC would like to refer to the Multiyear Tariff Proposal proposed by DIAL under reference DIAL/2024-25/regulatory/3422 dated 7th of February 2025 in response to AERA's CP 07/2024-25 and bring forth AOCs comments point by point.

1. AOC fully understands the importance of sustainability as well as business viability for any Public Private/Joint Venture of this mammoth scale and in no way would undermine the complex challenges coupled with the web lock of interpretations while performing this exercise for Tariff Determination for the 4th Control Period for DEL Airport. This has to be viewed in the context of the Non Aeronautical Revenue cross subsidy ('S' Factor) determined to be approx. 6400Cr (30% of 21400 Cr) which translates to an earning of approximate 15000 Cr for DIAL from Revenue Share Assets in the 4th Control Period.
2. With regards to DIAL's prayers for consideration of higher rates for the first two years of the 4th Control Period is not only unethical but shows DIAL wanting to mop up the windfall gains in the beginning of the control period keeping in mind the impact that it foresees from Noida Int'l and Hindon Airports which are soon to be operationalized. Clawing back to a true up in the fifth control period would again not be possible due limitations of the SSA condition of Minimum increase of 10% over Base Airport Charges.
 - Annexure 1:
 - Clause I, Landing Charges: AOC DEL while has reasoned for rationalization of the Target Revenue in our comments above, and to arrive at a realistic and operationally viable Landing rates, would request AERA to not to consider differential pricing model based on aircraft Equipment Type. This is not only anti-Competitive but also belies the principles enshrined by ICAO, as standards.
 - Clause II, Parking Charges: DIAL has proposed a 100% hike on the existing tariffs basis the Target Revenue arrived by their calculations which is way away from the realistic figure. While OMDA stipulates that 95% of the users of the airport have to be served from a Contact Stand, giving such a steep rate for Contact Stand would prompt Low Cost Carriers or Cost Sensitive Carriers to opt for the remote bays more often which would result in sheer wastage of airport resources and the Capex consumed on building and maintaining the facility in addition to a

disservice to passengers. Remote Parking of aircrafts for a longer duration can be applied some other form of discount

- Clause III, X-Ray Baggage Charges: AOC firmly believes that Baggage X-Ray process is not a consumable but a task which is time bound and is performed within only the hours of the Airline's Counter Operation or Transfer Line's Operation. Segregating these charges basis the Aircraft Type is another example of unethical Business model which is also anti-Competitive when almost 90% of both Narrow Body and Wide Body typically use counters for check in for a maximum duration of 180 minutes per flight. AOC urges AERA to reconsider the charge model based on the Aircraft Type.
 - Clause IV, User Development Fee: AOC strongly disagrees the application of both the quantum as well as the model proposed by DIAL. This would have many operational challenges while collating data for invoicing, coupled with confusion with displaced flight schedules since the UDF (As ordered by AERA to be levied) would have been already collected at the time of booking. Further AOC also feels that levying of UDF on arriving passengers is not a best industry practice and must not be allowed. Most importantly, having a differential rate for Business/First Class and Economy class is only complicating things further. As per current GST rules, Business and First Class passengers pay a higher tax compared to Economy class. While this is easier to do at the time of ticketing, when airlines globally use their empty inventory for complimentary upgrades due to operational/commercial reasons, who and how will this differential tax be recovered at the airport from the passenger? Not to forget, this would also apply to Incoming passengers and this would become impossible to recover from the passengers at their point of origin outside of DEL (Both within India and Abroad). This would simply mean that the Airline would have to bear the unrecovered portion of the tax and pay it to DIAL out of their own pockets.
3. Variable Tariff Plan: AOC would like to point out that having a scheme applicable on basis of the destination and the Equipment Type operating to that destination, falling within the remit of this clause would be both Anti-Competitive as well as unethical by ICAO's standards. Such a discount would be falling within the remit of a restrictive Trade Practice and we strongly urge AERA to not to allow DIAL to start such a precedent.

Given the above and our prayers to Honourable Authority (AERA), we sincerely hope for the above to be rationally considered and to arrive at a reasonable X Factor where it remains a viable tripartite business association between the Airport Operator, Airlines and its Passengers.

Thanking you,



Kashif Khan

Chairman

Airline Operators Committee

Indira Gandhi International Airport, New Delhi

Enclosure 1: AOC's Response Submitted to AERA during MYTP CP of 3rd Control Period



Ref: AOC/DEL/AERA/2020/1014-(R)

30th July 2020

To

**The Chairperson
Airports Economic Regulatory Authority of India
New Delhi**

(Through e-mail to gita.sahu@aera.gov.in & director-ps@aera.gov.in on 31st July 2020)

Sub: Response to AERA Consultation paper (No. 15/2020-21 dated 9th June 2020) for tariff determination for 3rd Control Period at IGI DEL Airport.

Sir,

We thank AERA for initiating the consultation process for determining the Aeronautical tariff for the third control period (remaining 3.5 years till March 2024). AOC also like to thank AERA for considering an extension of the submission deadline for the responses from various stakeholders. Airline Operators Committee DEL is an association under the umbrella of IATA while deriving and working towards its objectives and responsibilities from IATA Airport Handling Manual. At DEL, AOC represents 95 percent of the IATA Carriers and almost 90 percent users at DEL Airport including passengers.

AOC DEL would take this opportunity to put forth our comments on the subject CP as follows.

1) Phase 3A Major development (AUCC Consultation)

AOC cannot emphasize any more than what has been already mandated in the AERA act itself on the importance and relevance of an effective and consultative discussion prior to any major CAPEX on airport infrastructure where the cost is to be recovered by the end users over a time period. We quote the below observation from the paragraph under Tariff Setting Principles (Clause 1.2.1 Point 9) as:

Quote

The JV Company will be required to consult and have reasonable regard to the views of relevant major airport users with respect to planned major airport development.

Unquote

AOC DEL wishes to put forth to AERA that there has been practically no AUCC 'Consultation' called for Phase 3A Major Development till date by DIAL. What happened once in 2017, was a slide show

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presentation of pre-decided plan and phasing of the major development work giving just a day's notice to the stake holders thus burying the very essence of the 'Proper Consultation' embedded as an obligation on the Airport Operator under AERA Act itself. Joint representations and communications from IATA and AOC DEL to DIAL for having a proper consultation process went unheard and never responded (*Please refer Annexure 1*).

Since almost 90% expense on Capex for phase 3A is an aeronautical expense which is being pushed vide DIAL's submissions to AERA for tariff determination for 3rd CP, the burden for recovery, as such, shall eventually fall upon the end users (Passengers, Airlines, Stake holders). This is where the importance of a proper consultation that was supposed to be undertaken by DIAL but which never happened thus far, as such, now is being considered as one of the prime inclusion in DIAL's submissions for determining the tariffs for the current control period. AOC feels it to be very unethical of DIAL to reflect and recover such an investment which may be devoid of the need to go for it or its scope in itself, which seems questionable too, now. The unprecedented turn of events globally in aviation sector as a whole from March 2020 due to n-COVID 19 impact and resultant state mandates, curtailing, thus bringing the airport and airline operations to a grinding halt now gives us enough reasons to move away from that parallax and do a detailed reanalysis of the whole expense as such. It has further put forth an urgent need for a thorough reassessment of the scale and dynamics of any such investment to enhance the ATMs or MPPA capacity of any airport including Delhi.

Thus AOC, proposes the following to be considered:

- i) Post COVID, urgent reassessment of capacity enhancement keeping in mind that the trends and estimates can only be reasonably predicted by the end of this current Financial Year must be undertaken.
- ii) Immediate cessation of all Package 1-4 works of Phase 3A Major Development.
- iii) Realignment of Package 5 prioritizing it over packages 1 to 4.
- iv) The delay of 10 months in commencement of Phase 3A work thus incurring additional expense of INR 502 Crores (Truing it up with 6.31% Inflationary impact) needs to be reconsidered and must not be recovered from end users.

2) Allocation of Asset and Revenue base (CUTE & CUSS)

DIAL (Airport operator at DEL) is the CUTE provider through a JV Ms Wipro Airport IT Services (P) Ltd (WAISL). CUTE/CUSS as such is a bundled provision of services for the use of Airline (Similar to BME or Underground Fuelling Hydrants). The provision of CUTE (Common User Terminal Equipment) comprises of a single unit of service but we see it to be bifurcated into two parts (Aeronautical and Non Aeronautical asset). It is to be noted here that CUTE counter without CUTE system is of no use and vice versa. DIAL however, invoices for these separately. One invoice for CUTE Counters and the

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other for CUTE usage. CUTE Counter charges are per flight basis while the CUTE usage is billed basis number of passengers flown except for the exempted ones which form less than 1%. **(Annexure 2)**

DIAL has considered CUTE Physical Counter usage Charge to be Aeronautical (First part) while the second part of the usage charge has been shown as Non Aeronautical revenue. This reduces the Revenue submitted by DIAL due to the cross subsidy of 70% while determining the Target revenue for prorated Aeronautical revenue (S Factor of 30%) from the revenue asset base.

We wish to quote TDSAT's directions with regards to decisions taken by AERA for 1st Control Period (Section 1.3.1 of AERA's CP) in this context.

Quote

Even when the airport operator engages in providing an Aeronautical Service through its servants or agents, the service must be deemed to be the one provided by the Airport Operator. The colour of revenue from Aeronautical Service cannot get changed to that of revenue from Non-Aeronautical Service, by an act or leasing out by the concessionaire.

Unquote

The independent study conducted by AERA (Done by M/s R Subramanian & Company of Chartered Accountants) disassociates the CUTE and CUSS application from CUTE counters as non Aeronautical assets. The study refers to OMDA of 2006, AERA Act of 2008 and DGCA AIC 7/2007 dated 28th September 2007 for forming the basis of arriving at that conclusion. It is to be noted by honourable authority that these two are inseparable. CUTE as such is an entire set up as a whole and cannot be broken down due to a misjudged interpretation as a result of a missing specific reference of CUTE & CUSS in any of the three references mentioned by the company which undertook the study.

AOC wishes to draw AERA's attention to TDSAT's Directions quoted below in this context (1.3.1 Point (ii) of CP)

Quote

Contractual rights can be voided only on the basis of explicit statutory provisions or implications from statutory provisions permitting no other option.

Unquote

AERA Act is a statutory provision and must override any earlier references derived from contractual or ambiguous inexplicitly referenced earlier orders. In any case, Ground handling activity is also associated with many other services inferred as Aeronautical like BME and 'In to Plane service' while in case of CUTE & CUSS it has been considered as non aeronautical. CUTE Counter revenue is miniscule compared to the revenue generated from the same counters for the services provided



and effectively subsidizing that revenue by 70 percent due to the 'S' factor for determining target revenue misappropriates the principle of common logic.

AOC, thus, wishes to submit the below:

- i) Any revenue generated from CUTE (Including CUTE Counter, CUSS and CUTE Check in systems where DIAL is the CUTE Manager at IGI) should be considered aeronautical in nature and 100 percent of this revenue to be accounted for in and as an aeronautical revenue.

3) Aeronautical taxes consultation:

AOC wishes to submit that it is in sync with AERA's proposal to arrive at the aeronautical taxation including the 'S' factor which can be trued up during the tariff determination exercise of the next control period.

We thank AERA for allowing us an opportunity to respond and put forth our point of view and submissions for it to take note of.

Sincerely,

For Airline Operators Committee DEL

Kashif Khan

**Chairman
Airline Operators Committee**



Enclosures:

- Annexure 1
- Annexure 2

Room No. 3.124, CIPLevel 3, Terminal 3, IGI Airport, New Delhi 110 037



Airline Operators Committee



Mr. Panicker
Chief Commercial Officer (Aero),
Delhi International Airport Ltd.,
20th December, 2017

Dear Mr. Panicker,

**IATA and AOC DEL comments in response to DIAL Meetings/Consultation Protocol – Phase 3A
Developments of Delhi Airport**

We are writing on behalf of IATA and the DEL AOC to feedback on information shared with the airline community regarding DIAL's Phase 3A investment plans for Delhi International Airport (DEL).

Ineffective DIAL–Users Consultation

We thank you for the details shared with the airline community regarding DIAL's Phase 3A investment plans, however 1 to 2 presentations a year updating the airline community on DIAL proposed capital plans does not constitute consultation with Users or meet the obligations mandated in AERA's Consultation Protocol.

It is simply impossible for airline Users to provide informed and prepared feedback when investment plans are unilaterally pre-determined by DIAL without giving ample time for airline User to share their inputs. Meaningful consultation requires details being shared at a project level from an early stage in the development process and subsequently at key stages as projects progress, so airline Users have the opportunity to provide inputs regarding functionality, and critically assess the costs-benefits analysis of investments they will end up funding and paying for through airport charges. The overall impact on airport charges, as well as the impact of individual projects is required so Users are able to understand and feedback on the overall levels of affordability and willing to fund investment. Ultimately projects should only proceed with the support and endorsement of the airline community. AERA's Consultation Protocol (with the 2011 AERA ACT) requires projects to be consulted upon in detail and summarized in individual "Project Investment Files", however this information has not being made available to Users.

Our numerous requests for sufficient notice (i.e. at least 4 weeks) in advance of meetings continues to be ignored and brings into doubt DIAL's sincerity to consult with the airline community and capture the views of its customers, that is a significant concern. Consultation regarding major capital investments requires a regular, structured dialogue with subject matter experts that may not be based at DEL, to supplement AOC representatives. It is therefore no surprise that the minutes of DIAL's updates/presentations (not consultation) meetings does not reflect many comments from the airline community, as until we are able to review project level details, costs and their impact on User charges and provide informed feedback, we are not able to reasonably consider the viability of Phase 3A investments despite the growth that continues at DIAL.

Until DIAL is willing to provide details as set-out in AERA's Consultation Protocol we are not in a position to comment or support DIAL's capital investment plans. We therefore request a DIAL follows the mandated protocols and meets with IATA and the AOC to agree a Governance structure to facilitate meaningful consultation and the buy-in of customers.

Comments on DIAL's "Major Development Plan" presentation - 27th-28th September 2017

We will take the opportunity to comment on slides information provide to the airline community that does not replace or supersede the need for meaningful consultation as described.

4th Runway

We remain unconvinced regarding the need for a 4th runway in the 2018-21 period based on the existing underutilization of the existing airfield. DIAL's information indicates the optimum/peak capacity of the existing 3 runway system is 75 movements per hour, yet there are numerous examples of airports with 2 runways, including dependent runways with up to 90 declared movements per hour. We accept there will be a natural limit to intersecting runways 09/27 and 10/28 given the orientation of 09/27, however we would reasonably expect 100 movements per hour, or at least the equivalent of an efficient 2 runway system. Examples as a basis for comparison include London Heathrow with 2 dependent & segregated runways with 90 movements per hour, Vienna with 2 intersecting runways and Stockholm airport with 84 movements per hour, that is planning for up to 99 movements with 3 runways. DEL may in fact find that a 2 runway system based on 2 parallel runways is a more efficient than the existing configuration. Despite being one of the very few triple runway options available airport in the world, diversions effected due to Air/Ground ATM congestions at certain peak hours is very normal occurrence impacting the financial/operational dynamics of an airline's commercial viability.

We understand DIAL has commissioned NATS to advise on DEL's airfield capacity, and we request a copy of the report to understand its conclusions and the rationale behind proposing the 4th runway in the 2018-21 period.

We also request a detailed review of the 4th runway's costs that have not been shared as required as per AERA's Consultation Protocol.

We will take the opportunity to remind DIAL that revised ICAO standards for reduced runway width are likely to change in the near future, and we therefore encourage DIAL to design its infrastructure and master plan to accommodate this option as it materializes, to take advantage of the resulting cost savings.

Terminals

Our ability to comment in detail is limited to the slides provided, and as a result we are not able to provide material comments until project level details are provided in accordance with AERA's Consultation Protocol (i.e. options, costs, benefits)

Terminal 3 (T3)

Existing terminal infrastructure should be efficiently utilized prior to constructing new infrastructure. We request a review of T3's utilization dynamics to gain confidence that this is indeed the case based a capacity and demand assessment for each of the major terminal elements through the departures and arrival journey to understand where any excess capacity may be.

We understand terminal transfers are a major constraint, and request a much more thorough review of capacity and demand for intra and inter-terminal transfers to understand where the bottlenecks lie and how these can be addressed, as well as implementing efficient passenger processes.

Terminal 1 (T1)

We thank DIAL for the information it has shared regarding the Terminal 1 investment plan and are pleased the IATA Levels of Service (LoS) "Optimum" is being used as a basis for terminal planning with a passenger focus. The benefits of using the IATA LoS are proven as a high level input does not replace the need for detailed modelling and simulation at a sub-system level to accommodate peak or busy hour traffic.

IATA's LoS focuses on functionality, however not the quality of finishes or specifications that has a major bearing on construction costs, and are additional elements to be consulted upon. We are concerned that investment in very high quality finishes may be unaffordable for Users eventually and therefore request a review of options and costs in these areas i.e. the cost of granite will be much higher than floor tiles. Building height and design also has a bearing on cost, and are elements we understand very little about.

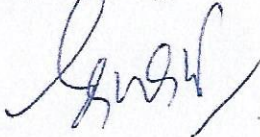
There are numerous other elements such as signage and wayfinding, the application of technology and impact on airline operating procedures and investment costs that should be discussed rather than assumptions made by DIAL.

Project construction phasing and airline occupancy

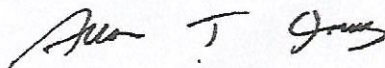
We appreciate the slides DIAL has provided as a guide for T1 construction phasing, and request that an airline's relocation plan is developed and consulted upon in parallel so we are able to review the impact on operations and provide feedback to minimize disruption, while also taking airline preferences into account, objectively. IATA previously suggested this, however received little feedback.

Despite continuing traffic growth at DIAL, investment to accommodate demand is not at any cost and must be justified, approved by and affordable for customers. We request a response to our queries and look forward to a further dialogue regarding the points raised this letter, in advance of DIAL committing to significant capital investments that Users fund.

Yours sincerely,



Chairman
Airline Operators Committee (AOC)



Head of Airport Infrastructure
International Air Transport Association (IATA)

IT Service Charges for AoC / Airlilnes

| Services | Price | | | |
|---|------------|------------|------------|------------|
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 |
| Section 1 - Network Connection (Campus Network) | | | | |
| Data Port Service Charges | | | | |
| Onetime (Pre cabled zone) | 5402 | 5645 | 5956 | 6194 |
| Monthly Charges per port | 1336 | 1336 | 1409 | 1466 |
| VLAN Service Charges | | | | |
| Monthly service charges if within 100 m and up to 25 users | 640 | 669 | 706 | 734 |
| Monthly service charges > 100m and up to 25 users | 2561 | 2676 | 2823 | 2936 |
| Monthly service charges for Inter-Terminal-VLAN | 20135 | 21041 | 22198 | 23086 |
| Firewall Service Charges | | | | |
| One Time configuration charge | 12803 | 13379 | 14115 | 14680 |
| Co-location/ Data Centre Service Charges | | | | |
| Monthly service charge per U | 2561 | 2561 | 2702 | 2810 |
| Uplink Service Charges (Point to point connectivity) | | | | |
| Monthly service charge(per uplink) | 19205 | 20069 | 21173 | 22020 |

IT Service Charges for AoC / Airlilnes

| Services | Price | | | |
|---|------------|------------|------------|------------|
| | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 |
| Section 2 - Communication | | | | |
| Voice Port Service Charges - (One time activation charges per port for pre-cabled zone only) | 5402 | 5645 | 5956 | 6194 |
| Analog Telephony Service Charges | | | | |
| Monthly service charges per Analog phone connection | 320 | 334 | 353 | 367 |
| Digital Telephony Service Charges | | | | |
| Monthly service charges per Digital phone connection | 640 | 669 | 706 | 734 |
| IP Telephony Service Charges | | | | |
| Monthly service charges per IP phone connection | 1280 | 1338 | 1411 | 1468 |
| Trunk Mobile Radio Systems (TMRS) Service Charges | | | | |
| One time service charges for Handheld | 42891 | 44821 | 47286 | 49178 |
| One time service charges for Desktop Mounted | 56758 | 59312 | 62574 | 65077 |
| One time service charges for Vehicle Mounted | 43895 | 45870 | 48393 | 50329 |
| Monthly service charges for Handheld | 2682 | 2600 | 2600 | 2800 |
| Monthly service charges for Desktop Mounted | 3641 | 3805 | 4014 | 4175 |
| Monthly service charges for Vehicle Mounted | 3641 | 3805 | 4014 | 4175 |

| IT Service Charges for AoC / Airlilnes | | | | |
|--|---------------------|------------|------------|------------|
| Services | Price FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 |
| Section 3 - Application Services | | | | |
| Staff Pages Service Charges | | | | |
| One Time activation charges | 1280 | 1338 | 1411 | 1468 |
| Monthly service charges | 2561 | 2676 | 2823 | 2936 |
| FIDS Logo Change Service Charges | | | | |
| One Time activation charges | 28090 | 29354 | 30969 | 32207 |
| <i>*Images to be provided by Airlines in the specified format for Requested Changes</i> <i>*FIDS Logo Charges applicable beyond Free-Entitlement of 4 change requests per year (1 per quarter)</i> | | | | |
| Section 4 - CUPPS Services | | | | |
| Common Use Passenger Processing Services (CUTE) Service Charges | | | | |
| International Carriers | 69.86 | 73.00 | 77.00 | 80.00 |
| Domestic Carriers | 52.05 | 54.39 | 57.38 | 59.68 |
| Common User Passenger Processing Terminal (CUPPS) Back office Service Charges | | | | |
| Monthly service charges for Non-Comprehensive | 9603 | 10035 | 10587 | 11011 |
| Monthly service charges for Comprehensive | 25607 | 26759 | 28231 | 29360 |
| Baggage Reconciliation Scanners (BRS) Service Charges | | | | |
| Monthly service charges for Handheld Scanners | 5618 | 5871 | 6194 | 6441 |
| Monthly service charges for Intelligent Workstation BRS | 9603 | 10035 | 10587 | 11011 |
| Section 5 - FIDS / Display Systems | | | | |
| Flight Information Display System (FIDS) Service Charges | | | | |
| Monthly service charges for FIDS (<i>Only Feed, No screen/HW provisioning</i>) | 19973 | 20872 | 22020 | 22901 |
| Web FIDS (HTTP services) Service Charges | | | | |
| Onetime Service Charges | 32009 | 33449 | 35289 | 36701 |
| Monthly Service Charges (<i>Only Feed, No screen/HW provisioning</i>) | 6402 | 6690 | 7058 | 7340 |